REUTERS EVENTS

OFFSHORE WIND USA 2024

Westin Boston Seaport District | June 17-18 | #OWUS24

*Event agenda subject to change

DAY ONE I June 17: Main Stage

08:50 – 09:00	Welcome by Taylor Brackin, Global Project Director, Reuters Events	1-m 3
09:00 – 09:20	KEYNOTE PRESENTATION: America's oceans today – Entry point to energy history	
	Address hurdles caused by the last two decades of activities on America's shores, and how a collaborative framework can streamline offshore wind project development	
	• Discuss whether there is a need for a coordinated reset on the aggressive federal ambitions for offshore wind between federal and state level governments	
	• Hear how the coordination of supply chain development has now enabled a win-win scenario when scaling up US offshore wind	
	• Explore how rising interest rates, inflationary pressures, and innovation in legal, procurement, finance, and technology are pivotal for the success of offshore	
	Speaker: White House, Assistant to the President and National Climate Advisor, Ali Zaidi	
09:20 - 09:40	KEYNOTE FIRESIDE CHAT: What's on the Horizon for US Offshore Wind in 2025?	
	• Lessons learned from the first Trump administration's impact on offshore wind, analyzing policies, challenges, and unexpected tailwinds that shaped the industry's early voyage.	
	• Explore potential scenarios with a second Biden term versus a Trump return, dissecting their policy roadmaps and their impact on your business	
	• Understand how the political landscape will shape project approvals, financing opportunities, and overall industry trajectory	
	Speaker: Invenergy, SVP, Offshore Wind, Daniel Runyan Invenergy	,
	Dominion Energy, COO, Diane Leopold	
	Moderator - New England for Offshore Wind, Offshore Wind Communications Director, Jennifer Delony	į
09:40 - 10:20	KEYNOTE PANEL: Executing The Next Wave of Offshore Wind Projects	
	• What are some lessons learned from construction of our first farms in the US that will lead to better coordination across a developers' portfolio as well as across multiple developers to ensure timely development and construction	
	• Understand how to lower the levelized cost of energy of current and future projects with smart contracting of suppliers	
	• Understand how the IRA requirements on prevailing wage and apprenticeship will impact project development throughout the full supply chain	
	• Explore how developers can balance their technology risk when scaling offshore projects, where innovations can have a positive impact on margins, and hear common pitfalls to avoid ensuring key development milestones are met	
	Speakers: Ocean Winds North America, CEO, Michael Brown	
	Avangrid Renewables, Chief Operating Officer of Offshore Wind, Sy Oytan	
	Vestas, CTO, John Eggers	
	Kraken, Head of Tech for Asset Management, Paul Grimshaw	
	Dominion Energy, Chair, President & CEO, Robert Blue	
	Moderator - American Offshore Wind Academy, President, Serene Hamsho	E
10:20 -		
10:50	Networking & Coffee Break	

10:50 – 11:30

Federal Bureaus in Conversation: How to Navigate Growing Pains as a United Industry

- Ask about the criteria for competitive selection of projects to see where you can reduce costs and improve efficiency across the offshore wind supply chain
- Address whether a successful track record developing and operating projects regionally and globally, can an effective tool to help boost job creation, regional infrastructure investments, local community benefits, and other economic and quality measures
- Explore the underlying factors contributing to successful federal and state permits and approvals from various government bureaus

Speakers:

PANEL:

Bureau of Ocean Energy Management [BOEM], Chief of Renewable Energy Programs, Karen Baker

National Renewable Energy Laboratory [NREL], Chief Engineer, Offshore Wind Energy, Walter Musial

Bureau of Safety and Environmental Enforcement [BSEE] *Renewable Energy and Regulatory Compliance Program Director*, Gerard Moore

Moderator - Ross Pilotte, Strategic Growth Director, SWCA



	DAY ONE I June 17: Inter	active Zone (Workshop Zone &	Roundtable Zone)			
Discussion-based Sessions						
	Dive into interactive group problem-solving in our address your challenges and discover practical so share experiences to maximize your learning out Workshops accommodate 20-30 participants wit more intimate setting with groups of 10-20, sprea conversation and record discussion insights. Find report. Brought to you by:	olutions. Engage with fellow leaders in deep comes. h a facilitator to guide conversations and br ad across tables in the interactive zone. Eac ings are gathered at the end of each 60-mi	o dives on specific topics. Collaborate, debate, and reakout discussions. Roundtables offer a h table has a designated leader to facilitate			
11:30 – 12:30	 WORKSHOP ZONE: Navigating the Financial Landscape of OSW Understand the evolving role of different stakeholders in tackling the growing pains of a new market and create risk mitigation strategies Discover new financing mechanisms and raise capital for projects and generate revenue before the project takes off Collaborate with financial experts to help streamline the US permitting process Host: U.S. Department of Energy (DOE), <i>Investment Officer</i>, Alexa Colson-Miller 	 ROUNDTABLE ZONE: Risk Mitigation What can we do to mitigate schedule risk? Project execution risk mitigation for offshore wind in 2024 Contracting structures and risk allocation in offshore wind Roundtable Leader: Avangrid, Compliance Manager, Alicia Calero AVANGRID 	 ROUNDTABLE ZONE: Project Execution Safe and Smooth First Operations Project execution predictability Roundtable Leader: Vestas, VP Offshore Construction, Amy McGinty Vestas 			
12:30 – 13:30	Lunch & Invite only C-Suite lunch The purpose of this luncheon is to provide a private and sophisticated environment for leaders to connect (or reconnect) with industry peers, discuss industry trends, and explore opportunities without the usual interruptions of a bustling conference. It is a rare chance to engage in candid conversations with peers who share your vision and challenges. Invite only, please reach out to taylor.brackin@thomsonreuters.com for more information.					
12:30 – 14:00	Luncht	ime Innovation Showcase on Mainstage 12:50-13:00 – Rotech Subsea 13:00-13:10 - Bardex 13:10-13:20 – ORE Catapult 13:20-13:30 – TBD				
14:00 - 15:00	WORKSHOP ZONE: Project Development - Markets • Oregon - New England for Offshore Wind, O	Offshore Wind Director, Kelt Wilka	NEW ENGLAND FOR OFFSHORE WIND			

PANEL:

14:00 -

14:40

Build Local, Think Global: Unlock Trade Policy Strategies to Enable the Next Wave of Project Developments

• Discuss ways to collaborate among countries and regions to accelerate the development and deployment of traditional and

	floating offshore wind			
	Understand how to amplify your use of domestic manufacturing abilities, and financial incentives granted by the IRA to boost development			
	 Discover how developers should approach the supply chain – domestic vs international – and how this may im costs 	ipact overall project		
	Speakers: Vestas, Senior Director, Offshore Public Affairs, Lauren Burm	Vestas		
	Lazard, Global Power Managing Director, Samuel Scroggins	LAZARD		
	North Carolina Department of Commerce, Assistant Secretary of Clean Energy Economic Development, Jennifer R. F. Mundt	DEPARTMENT of		
	Moderator - Avangrid Renewables, Senior Manager - Offshore Wind Cost Control, Nyssa-Dawn Corria	AVANGRID		
	HFW, Of Councel, HWF	HFW		
14:40 -	PRESENTATION:			
15:00	Vineyard Wind - Lessons learned from the first project in the water			
	 Hear how the Vineyard Wind project harnessed agility and adaptability to overcome supply chain disruptions a the successful execution of their project 	nd delays to ensure		
	Understand how the team overcame port congestion with contingency planning to minimize cost overruns			
	 Has Vineyard Wind now become the industry benchmark for supply chain resilience using an upskilling progra shortages? Let's discuss. 	m to address labor		
	Speaker: Vineyard Wind, <i>Deputy CEO,</i> Miguel Calero	VINEYARD		
13:00 -	PRESENTATION:			
13:20	How to Overcome Critical Supply Chain Bottlenecks to Fast-Track Project Execution			
	How can developers, and their supply chains have a flexible mindset, and utilize innovative technology, to cont one project, while thinking about the next	inue developing		
	Foster a culture of continuous improvement by adapting to the changing market conditions and remaining con	npetitive		
	 Discover how to establish a transparent and equitable agreement among all stakeholders with the help of rew performance-based incentives 	ards and		
	Does coordination amongst competitors ensure demands on supply chain are collaborative and not disruptive			
	Speaker: DEME, <i>CEO & President</i> , Bill White			
15:20 -				
15:50	Networking & Coffee Break			
15:50 - 16:30	PANEL: Scaling up Infrastructure: Next Generation Projects Requirement on Ports			
10.50	 Understand what pressure new projects will put on ports, and discuss the realistic financial and time implication 	ons for port		
	upgrades to deliver the next wave of offshore wind farm			
	Hear if there are ways to guarantee that ports will be prepared to handle present and foreseeable demand of c infrastructure	offshore wind		
	• Explore innovative public-private financing models for offshore wind port development, including targeted risk strategies and loss insurance of infrastructure to attract private investment	-mitigation		
	How can we learn from the successes and mistakes of other countries in their growth?			
	Speakers:			
	Connecticut Port Authority, Interim Executive Director, Ulysses Hammond	AUTHORITY		
	New Bedford Port Authority, Executive Director, Gordon Carr	Port of LONG BEACH		
	Port of Long Beach, Chief Harbor Engineer, Suzanne Plezia	THE GREEN PORT		
	US Department of Transportation Director, North Atlantic Gateway Office, Capt. Thomas Morkan Moderator - Federal Permitting Improvement Steering Council, Director of Infrastructure Project Management,			
	Jennifer Mallard			
	AECOM, SVP Global Market Sector Leader, Surface Transportation and Goods Movement, Alanna Strohecker	AECOM		
16:30 -	PRESENTATION:			
16:50	Building out U.S. Installation Vessels - Navigating the Jones Act			
	Discover how the US will be able to deliver a sufficient vessel fleet to meet the 30 GW by 2030 target, and what al developers can use during the build-out	ternative solutions		
	Understand what impact advancements within wind manufacturing may have on new vessels, and where investigation of the second secon	stments can be		

	• Explore innovative public-private financing models for American vessel growth, including targeted risk-mitigation strat loss insurance of infrastructure to attract private investment	
	Speaker: AMP & AWO, <i>President,</i> Jennifer Carpenter	
16:50 – 17:30	PANEL: Creating the Workforce for Turning Turbines Of Tomorrow	
	• How can we invest in the current and future workforce, supporting community skills development, and channels for talent retention?	rupskilling and
	• Can we foster greater diversity, equity, and inclusion in your workforce and customer base to enhance the workforce	??
	• What are the critical skills needed for a workforce strategy leading up to 2030, ensuring organizational advanceme offshore wind industry?	nt in the US
	• How can we collaborate on workforce training and labor standards to smooth the development of the industry and local communities and workforces see the benefits of offshore wind projects	ensure that
	Are there focused apprenticeship strategies to create self-sustaining workforce?	
	Speaker: Avangrid Renewables, Ed.D. Manager, Workforce Development, Tamika Jacques	AVANGRID RENEWABLES
	National Ocean Industries Association, President, Erik Milito	Amenocris Offinione Energy Industry
	New Jersey Public Board of Utilities, Commissioner, Dr. Zenon Christodoulo	BPU
	Atlantic Shores Offshore, Wind Workforce Development Lead, Austin Hutchinson	ATLANTIC SHORES
	Moderator - Masscec, Program Director, Janel Granum	CLEAN ENERGY CLEAN ENERGY CENTER

used efficiently without requiring huge upgrades





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DAY TWO I June 18: Conference 'Main Stage'

9:00- 9:40	PANEL: Cable Spaghetti: Expanding Abilities of New And Existing Points of Interconnection			
	 Compare approaches for building transmission networks that navigate state permitting issues, land individual landowner issues efficiently, allowing integrate multiple farms into the grid, aiming to reduce costs for ratepayers 			
	Understand how a coordinated approach can trigger upgrades to a point of interconnection that will lower cosprofiles with third parties	st and share risk		
	• For stakeholders seeking swift and cost-effective grid connection, discover planning techniques that optimize route scheduling and expedite land rights acquisition			
	Speakers: New Jersey Board of Public Utilities President Christine Guhl-Sadovy	BPU		
	Eversource, VP of Transmission Policy & Compliance, Vandan Divatia			
	Equinor, Head of Transmission and Interconnection Americas, Dwarakesh Nallan	equinor		
	Moderator - Massachusetts Clean Energy Center, Senior Director, Renewable Energy Production, Erica Hines	MASSACHUSETTS CLEAN ENERGY CENTER		
9:40-	PRESENTATION: Cost-Effective Integration of Offshore Wind to the Grid			
10.00	 See how a top-down federal effort, coordinating states and grid operators to agree on a plan to cost- effectively integrate offshore wind to the grid, will benefit the industry and expedite project execution 			
	 Understand the pressure that the state procurement of mesh-ready offshore wind is putting onto shared grid connection points, and stations, and what role the transmission operators play in that process 			
	Explore the future possibilities of the networked offshore grid to save interconnections, affected communities, and costs			
	Speaker: Orsted, Head of Grid Integration Americas, Lisias Abreu	Orsted		
10:00 – 10:30	FIRESIDE CHAT: 2024 Rebid Reset for US offshore wind			
	 Navigating Shifting Market Dynamics: How can developers reposition US offshore wind projects for success gives markets and supply chain challenges? 	ven fluctuating		
	Rethinking Financing for Resilience: Explore innovative financing models and risk mitigation strategies tailore challenges of US offshore wind development.	d to the unique		
	• Charting the Rebid Process: Best practices for developers and offtakers to participate in rebid processes, ensu and optimizing project value in a dynamic market.Speakers:	ring fair outcomes		
	Equinor, VP, Renewables US; Head of Empire Wind & Beacon Wind, Teddy Muhlfelder	equinor		
	Avangrid, Chief Development Officer, Kenneth Kimmel	AVANGRID		
	Moderator - Orrick, Energy & Infrastructure Finance and Tax Equity Partner, Alejandra Garcia Earley	orrick		
10:30 – 11:00	Networking & Coffee Break			
11:00 –	PANEL:			
11:40	Securing Timely Permits, Post Lease Acquisition	e di se contra di stato		
	How do federal agencies coordinate offshore wind projects allow-ing for minimized risk of permitting delays a uncertainty on final permit timelines			
	Discuss ways to accelerate the process, and optimize the project design to ensure that permits are secured in a	,		
	Receive guidance on how to inform regulatory stakeholders and implement practical technologies and necess meet your operational needs			
	Minimize any impacts on other marine users by publishing cable positions and monitoring their operations where the product of the produc	ere practical		
	Speakers: Atlantic Shores Offshore, Vice President and Development Director, Jennifer Daniels	ATLANTIC SHORE		

Equinor, VP of Permitting, Community, and Environmental Affairs, Scott Lundin

equinor 🐺 SouthCoast Wind, Permitting Director Jennifer Flood SOUTHCOAST WIND Moderator - Orsted, Head of Permitting, Environmental and Marine Affairs, Ellen Crivella Orsted DAY TWO I June 18: Interactive Zone (Workshop Zone & Roundtable Zone) **Discussion-based Sessions** Dive into interactive group problem-solving in our discussion-based sessions. Led by industry experts, these sessions offer a unique chance to address your challenges and discover practical solutions. Engage with fellow leaders in deep dives on specific topics. Collaborate, debate, and share experiences to maximize your learning outcomes. Workshops accommodate 20-30 participants with a facilitator to guide conversations and breakout discussions. Roundtables offer a more intimate setting with groups of 10-20, spread across tables in the interactive zone. Each table has a designated leader to facilitate conversation and record discussion insights. Findings are gathered at the end of each 60-minute session and shared on the post-event report. Brought to you by: 🚧 Avangrid CORIO 💃 SOUTHCOAST WIND NEW ENGLAND 11:40 -**ROUNDTABLE ZONE: ROUNDTABLE ZONE:** WORKSHOP ZONE: 12:40 **Supply Chain Innovation** Vessels & Logistics **Confronting Transmission** Complexities • How to Diversify Supplier Involvement The CTV and SOV opportunity Are there ways to invest in emerging Developing Regional Supply Chains Releasing the supply chain • tech for transmission resolutions bottleneck of vessels Forging Resilient Supply Chains ٠ that will hedge against increasing Preparing for Offshore Wind O&M costs? Roundtable Leaders: and Logistics NREL, Senior Offshore Wind Engineering How will the rise of the 525kV HVDC Analyst, Aubryn Cooperman Roundtable Leaders: cable impact offshore projects and AMP & AWO, President, Jennifer help streamline power into the grid? Carpenter Discuss the current complexities surrounding transmission, and NJEDA, Senior Advisor, Clean Energy interconnection and collaborate for Partnerships, Siddhartha Katoley resolutions **NJJEDA** Invenergy, Asset Manager, Renewables • Hear how can developers, Asset Management, Matt Bos and supplier should approach Invenergy transmission to ensure that projects are connected in a timely manner **US Department of Transportation** Host: Connecticut Wind Collaborative, | Maritime Administration Capt. Executive Director, Kristin Urbach Director, North Atlantic Gateway Office, Thomas Morkan NIND 12:40 -Lunch 13:45 13:45 -**PRESENTATION:** How to Deal with Misinformation on US Offshore Wind 14:05 Explore what misinformation is currently making its way into narrative on US offshore wind, and how it has shifted over the last few years Understand how you can combat common misconceptions, arisen from misinformation spread about the impacts of US offshore wind and turn a negative view into a positive one What industry players can do together to help mitigate the risks posed by people spreading misinformation, to ensure projects • are constructed in a timely manner Speaker: Bluepoint Wind, Head of Regulatory & External Affairs, Eric Henry 14:05 -**FIRESIDE CHAT:** 14:35 Navigating multi-state supply chain and procurement coordination to capture cost reductions What does multi-state supply chain collaboration mean for future procurements and how will it allow states to procure offshore wind power at more competitive rates Understand how developers can bid projects with cost-effective pricing and with a streamlined timeline for completion . Discover how building synergies with all stakeholders will lead to a more structured, and profitable outcome for all •

Department of Economic and Community Development, Clean Economy Program Manager, Andrew Lavigne

Orsted, Head of Government Affairs and Market Strategy in the Northeast, Americas, David Ortiz

Moderator - Connecticut Wind Collaborative, Executive Director, Kristin Urbach



14:35 -14:55

INTERVIEW:

Sharing the Ocean - Fostering Collaboration between Leaders and Experts

- Balance the development of OSW with all ecosystems involved in traditional ocean uses with a comprehensive ocean use planning strategy
- Promote stakeholder engagement to foster collaboration, ensuring that diverse perspectives and interests are considered •
- Guide sustainable development to policymakers and industry leaders ensuring equitable growth for the entire ecosystem

Speaker: Diamond Offshore Wind, CEO, Chris Wissemann

Moderator - American Offshore Wind Academy, President, Serene Hamsho



15:10 -16:50

Conference Ends